

Information for investors as at 30 June 2021

CHF million, except where indicated	2020/21	2019/20	2018/19	2017/18	2016/17
Net sales	2,499.7	2,539.8	2,818.3	2,841.0	2,520.1
Organic growth in %	1.3	-6.9	1.3	2.6	4.3 *
Earnings before depreciation and amortization (EBITDA)	353.1	325.0	448.0	431.0	387.3
EBITDA in % of net sales	14.1	12.8	15.9	15.2	15.4
Earnings before interest and tax (EBIT)	274.3	253.2	375.0	364.3	327.0
EBIT in % of net sales	11.0	10.0	13.3	12.8	13.0
Net profit	193.3	164.1	252.5	238.7	224.6
Net profit in % of net sales	7.7	6.5	9.0	8.4	8.9
Net profit after minorities	100.8	84.6	131.8	123.8	116.4
Basic earnings per share (in CHF)	24.2	20.4	31.6	29.6	27.8
Diluted earnings per share (in CHF)	24.1	20.3	31.5	29.5	27.7
Dividend per share (in CHF) ¹⁾	12.50	10.50	16.00	15.00	14.00
Payout ratio in %	51.7	51.6	50.5	50.2	50.3
Cash generated from operations	384.5	407.9	372.8	367.2	354.7
Net cash from operating activities	313.5	328.1	280.7	268.9	265.3
Operating cash flow margin in %	12.5	12.9	10.0	9.5	10.5
Net cash used in investing activities	-95.5	-232.4	-67.8	-231.8	-964.5
Free cash flow (net) before dividend	218.0	95.7	212.9	37.1	-699.2
Net cash flows from financing activities	-231.9	-65.8	-223.9	-129.8	654.1
Of which dividends paid	-43.7	-66.5	-62.2	-58.6	-50.4
Personnel expenses	1,022.3	1,027.7	1,055.1	1,045.6	933.3
Average number of full-time equivalent employees	14,989	15,676	15,811	16,433	16,250
Total assets	1,869.8	1,808.6	1,909.0	1,982.3	1,909.0
Total assets in % of net sales	74.8	71.2	67.7	69.8	75.8
Property, plant, and equipment in % of net sales	17.4	17.4	16.5	16.1	16.4
Inventories in % of net sales	18.0	17.5	16.1	15.2	16.3
Receivables in % of net sales	17.0	15.3	17.7	17.7	18.3
Net working capital ²⁾	641.6	631.9	753.2	705.7	648.0
Net working capital in % of net sales	25.7	24.9	26.7	24.8	25.7
Net debt	508.8	667.7	651.4	701.2	627.6
Net debt/EBITDA	1.4	2.1	1.5	1.6	1.6
Interest coverage (EBITDA / interest expense, net)	19.0	9.2	11.0	10.5	25.0
Shareholders' equity	264.9	141.3	258.5	187.0	183.1
Return on equity (ROE) in %	73.0	116.1	97.7	127.6	122.7
Shareholders' equity per share (in CHF)	63.4	34.0	61.8	44.6	43.5

1) In 2020/21: proposal to the Annual General Meeting; distribution of an equal share from the reserves from capital contributions and from statutory retained earnings.

2) As from 2018/19, the definition of the net working capital was aligned with the internal and the segment reporting. In order to enable a fair comparison with the current-year data, all previous year information has been adjusted. dormakaba defines net working capital as trade receivables plus inventories, minus the sum of trade payables, advances from customers, and deferred income.

* Based on pro forma sales previous year

Information for investors per share data

		2020/21	2019/20	2018/19	2017/18	2016/17
Capital stock						
Registered shares at CHF 0.10 par value	No	4,200,026	4,200,026	4,200,026	4,200,026	4,200,026
Outstanding shares at end of financial year	No	4,168,767	4,157,216	4,145,317	4,187,243	4,177,588
Weighted average number of shares outstanding (diluted)	No	4,178,883	4,159,736	4,179,989	4,195,507	4,208,743
Par value of average outstanding shares	CHF m	0.4	0.4	0.4	0.4	0.4
Par value of year-end outstanding shares	CHF m	0.4	0.4	0.4	0.4	0.4
Shareholders as at 30 June (registered)	No	9,413	9,389	9,195	8,874	7,525
Figures per share (fully diluted)						
EBITDA per share (Group)	CHF	84.5	78.1	107.2	102.7	92.0
Earnings per share (Group)	CHF	24.1	20.3	31.5	29.5	27.7
Shareholders' equity per share (Group)	CHF	63.4	34.0	61.8	44.6	43.5
Price per share						
– high	CHF	657.0	737.0	781.5	1,001.0	888.0
– low	CHF	416.0	396.4	579.0	674.0	659.0
– 31 December	CHF	502.5	692.5	593.0	907.5	757.0
– 30 June	CHF	630.5	516.5	707.5	694.5	833.0
Market capitalization						
– high	CHF m	2,738.9	3,063.9	3,239.6	4,191.4	3,709.7
– low	CHF m	1,734.2	1,647.9	2,400.1	2,822.2	2,753.0
– 30 June	CHF m	2,628.4	2,147.2	2,932.8	2,908.0	3,479.9
Dividend yield						
– low ¹⁾	%	1.9	1.4	2.0	1.5	1.6
– high ¹⁾	%	3.0	2.6	2.8	2.2	2.1

1) In 2020/21: under the precondition that the shareholder approves the dividend proposed at the Annual General Meeting.