

# Information for investors as at 30 June 2023

| CHF million, except where indicated  | 2022/23        | 2021/22        | 2020/21        | 2019/20        | 2018/19        |
|--|----------------|----------------|----------------|----------------|----------------|
| <b>Net sales</b>   | <b>2,848.8</b> | <b>2,756.9</b> | <b>2,499.7</b> | <b>2,539.8</b> | <b>2,818.3</b> |
| Organic growth in %  | 8.4            | 7.7            | 1.3            | -6.9           | 1.3            |
| EBITDA (Operating profit before depreciation and amortization)                             | 325.8          | 342.0          | 353.1          | 325.0          | 448.0          |
| <b>Adjusted EBITDA (Operating profit before depreciation and amortization)<sup>1</sup></b> | <b>384.8</b>   | <b>372.3</b>   | <b>362.0</b>   | <b>-</b>       | <b>-</b>       |
| Adjusted EBITDA in % of net sales <sup>2</sup>   | 13.5           | 13.5           | 14.5           | -              | -              |
| EBIT (Operating profit) <sup>2</sup>   | 189.0          | 103.0          | 274.3          | 253.2          | 375.0          |
| <b>Adjusted EBIT (Operating profit)<sup>2</sup></b>  | <b>307.5</b>   | <b>293.4</b>   | <b>283.6</b>   | <b>-</b>       | <b>-</b>       |
| Adjusted EBIT in % of net sales <sup>2</sup>   | 10.8           | 10.6           | 11.3           | -              | -              |
| <b>Net profit<sup>2</sup></b>  | <b>88.5</b>    | <b>38.8</b>    | <b>193.3</b>   | <b>164.1</b>   | <b>252.5</b>   |
| Net profit in % of net sales <sup>2</sup>  | 3.1            | 1.4            | 7.7            | 6.5            | 9.0            |
| <b>Net profit after minorities<sup>2</sup></b>   | <b>45.7</b>    | <b>19.3</b>    | <b>100.8</b>   | <b>84.6</b>    | <b>131.8</b>   |
| Basic earnings per share (in CHF) <sup>2</sup>   | 10.9           | 4.6            | 24.2           | 20.4           | 31.6           |
| Diluted earnings per share (in CHF) <sup>2</sup>   | 10.9           | 4.6            | 24.1           | 20.3           | 31.5           |
| Dividend per share (in CHF) <sup>1</sup>   | 9.50           | 11.50          | 12.50          | 10.50          | 16.00          |
| Payout ratio in %  | 51.7           | 50.4           | 51.7           | 51.6           | 50.5           |
| Cash generated from operations   | 363.4          | 188.4          | 384.5          | 407.9          | 372.8          |
| <b>Net cash from operating activities</b>  | <b>288.4</b>   | <b>127.3</b>   | <b>313.5</b>   | <b>328.1</b>   | <b>280.7</b>   |
| Operating cash flow margin in %  | 10.1           | 4.6            | 12.5           | 12.9           | 10.0           |
| Net cash used in investing activities  | -111.8         | -158.9         | -95.5          | -232.4         | -67.8          |
| Free cash flow (net) before dividend   | 176.6          | -31.6          | 218.0          | 95.7           | 212.9          |
| Net cash flows from financing activities   | -177.8         | -0.4           | -231.9         | -65.8          | -223.9         |
| Of which dividends paid  | -48.1          | -52.2          | -43.7          | -66.5          | -62.2          |
| Personnel expenses   | 1,127.9        | 1,093.9        | 1,022.3        | 1,027.7        | 1,055.1        |
| Average number of full-time equivalent employees   | 15,519         | 15,495         | 14,989         | 15,676         | 15,811         |
| <b>Total assets<sup>2</sup></b>  | <b>1,946.5</b> | <b>2,071.9</b> | <b>1,869.8</b> | <b>1,808.6</b> | <b>1,909.0</b> |
| Total assets in % of net sales <sup>2</sup>  | 68.3           | 75.2           | 74.8           | 71.2           | 67.7           |
| Property, plant, and equipment in % of net sales   | 14.0           | 14.9           | 17.4           | 17.4           | 16.5           |
| Inventories in % of net sales  | 17.1           | 19.5           | 18.0           | 17.5           | 16.1           |
| Receivables in % of net sales  | 16.2           | 17.5           | 17.0           | 15.3           | 17.7           |
| <b>Net working capital</b>   | <b>694.0</b>   | <b>751.3</b>   | <b>641.6</b>   | <b>631.9</b>   | <b>753.2</b>   |
| Net working capital in % of net sales  | 24.4           | 27.3           | 25.7           | 24.9           | 26.7           |
| <b>Net debt</b>  | <b>596.9</b>   | <b>708.1</b>   | <b>508.8</b>   | <b>667.7</b>   | <b>651.4</b>   |
| Net debt/Adjusted EBITDA <sup>3</sup> - rolling 12 months                                  | 1.6            | 1.9            | 1.4            | -              | -              |
| Interest coverage (Adjusted EBITDA / interest expense, net) <sup>3</sup>                   | 9.6            | 18.7           | 19.5           | -              | -              |
| <b>Shareholders' equity<sup>2</sup></b>  | <b>334.6</b>   | <b>360.6</b>   | <b>264.9</b>   | <b>141.3</b>   | <b>258.5</b>   |
| Return on equity (ROE) in % <sup>2</sup>   | 26.4           | 10.8           | 73.0           | 116.1          | 97.7           |
| Shareholders' equity per share (in CHF)  | 79.5           | 86.0           | 63.4           | 34.0           | 61.8           |

<sup>1</sup> In 2022/23: proposal to the Annual General Meeting; distribution of an equal share from the reserves from capital contributions and from statutory retained earnings.

<sup>2</sup> In 2022/23: dormakaba changed the choice of accounting policies for goodwill accounting. To enable a fair comparison with the current year, the prior-year disclosures have been restated. Please refer to the chapter 5.1 of the notes to the consolidated financial statements of the Annual Report 2022/23 of dormakaba.

<sup>3</sup> As from 2020/21, adjusted EBITDA/EBIT is introduced. Details are disclosed in the note alternative performance measures (APM). Please refer to the chapter 5.2 of the notes to the consolidated financial statements of the Annual Report 2022/23 of dormakaba.

# Information for investors per share data

|   |       | 2022/23   | 2021/22   | 2020/21   | 2019/20   | 2018/19   |
|---|-------|-----------|-----------|-----------|-----------|-----------|
| <b>Capital stock</b>                                    |       |           |           |           |           |           |
| Registered shares at CHF 0.10 par value                 | No    | 4,200,026 | 4,200,026 | 4,200,026 | 4,200,026 | 4,200,026 |
| Outstanding shares at end of financial year             | No    | 4,186,449 | 4,178,402 | 4,168,767 | 4,157,216 | 4,145,317 |
| Weighted average number of shares outstanding (diluted) | No    | 4,210,930 | 4,193,859 | 4,178,883 | 4,159,736 | 4,179,989 |
| Par value of average outstanding shares                 | CHF m | 0.4       | 0.4       | 0.4       | 0.4       | 0.4       |
| Par value of year-end outstanding shares                | CHF m | 0.4       | 0.4       | 0.4       | 0.4       | 0.4       |
| Shareholders as at 30 June (registered)                 | No    | 9,073     | 9,033     | 9,413     | 9,389     | 9,195     |
| <b>Figures per share (fully diluted)</b>                |       |           |           |           |           |           |
| Adjusted EBITDA per share (Group) <sup>3</sup>          | CHF   | 91.4      | 88.8      | 84.5      | –         | –         |
| Earnings per share (Group) <sup>2</sup>                 | CHF   | 10.9      | 4.6       | 24.1      | 20.3      | 31.5      |
| Shareholders' equity per share (Group) <sup>2</sup>     | CHF   | 79.5      | 86.0      | 63.4      | 34.0      | 61.8      |
| <b>Price per share</b>                                  |       |           |           |           |           |           |
| – high  | CHF   | 461.0     | 728.0     | 657.0     | 737.0     | 781.5     |
| – low   | CHF   | 303.5     | 393.0     | 416.0     | 396.4     | 579.0     |
| – 31 December   | CHF   | 416.5     | 630.5     | 502.5     | 692.5     | 593.0     |
| – 30 June   | CHF   | 402.0     | 416.5     | 630.5     | 516.5     | 707.5     |
| <b>Market capitalization</b>                            |       |           |           |           |           |           |
| – high  | CHF m | 1,930.0   | 3,041.9   | 2,738.9   | 3,063.9   | 3,239.6   |
| – low   | CHF m | 1,270.6   | 1,642.1   | 1,734.2   | 1,647.9   | 2,400.1   |
| – 30 June   | CHF m | 1,683.0   | 1,740.3   | 2,628.4   | 2,147.2   | 2,932.8   |
| <b>Dividend yield</b>                                   |       |           |           |           |           |           |
| – low <sup>1</sup>                                      | %     | 2.1       | 1.6       | 1.9       | 1.4       | 2.0       |
| – high <sup>1</sup>                                     | %     | 3.1       | 2.9       | 3.0       | 2.6       | 2.8       |

<sup>1</sup> In 2022/23: under the precondition that the shareholder approves the dividend proposed at the Annual General Meeting.

<sup>2</sup> In 2022/23: dormakaba changed the choice of accounting policies for goodwill accounting. To enable a fair comparison with the current year, the prior-year disclosures have been restated. Please refer to the chapter 5.1 of the notes to the consolidated financial statements of the Annual Report 2022/23 of dormakaba.

<sup>3</sup> As from 2020/21, adjusted EBITDA is introduced. Details are disclosed in the note alternative performance measures (APM). Please refer to the chapter 5.2 of the notes to the consolidated financial statements of the Annual Report 2022/23 of dormakaba.