

Consolidated financial statements

Consolidated income statement

CHF million, except share amounts	Reporting half- year ended 31.12.2022		Reporting half- year ended 31.12.2021 (restated)	
		%		%
Net sales	1,419.8	100.0	1,349.6	100.0
Cost of goods sold	-860.4	-60.6	-810.3	-60.0
Gross margin	559.4	39.4	539.3	40.0
Other operating income, net	3.4	0.2	8.0	0.6
Sales and marketing	-240.3	-16.9	-220.2	-16.3
General administration	-123.7	-8.7	-126.9	-9.4
Research and development	-66.4	-4.7	-57.8	-4.3
Operating profit (EBIT)	132.4	9.3	142.4	10.6
Result from associates	-0.3	0.0	0.2	0.0
Financial expenses	-18.0	-1.2	-12.6	-0.9
Financial income	0.6	0.0	0.6	0.0
Profit before taxes	114.7	8.1	130.6	9.7
Income taxes	-29.8	-2.1	-30.0	-2.2
Net profit	84.9	6.0	100.6	7.5
Net profit attributable to minority interests	40.6		48.2	
Net profit attributable to the owners of the parent	44.3		52.4	
Basic earnings per share in CHF	10.6		12.6	
Diluted earnings per share in CHF	10.5		12.5	
Adjusted EBITDA (Operating profit before depreciation and amortization)	184.6	13.0	193.5	14.3

Consolidated balance sheet

Assets

CHF million	Reporting half-year ended 31.12.2022		Financial year ended 30.06.2022		Reporting half-year ended 31.12.2021	
		%		%		%
Current assets						
Cash and cash equivalents	120.3	6.3	104.5	5.5	98.2	5.4
Trade receivables	468.7	24.6	482.8	25.3	429.7	23.5
Inventories	544.4	28.7	537.0	28.2	507.7	27.6
Current income tax assets	10.3	0.5	17.7	0.9	32.5	1.8
Other current assets	81.5	4.3	68.5	3.6	76.0	4.2
Total current assets	1,225.2	64.4	1,210.5	63.5	1,144.1	62.5
Non-current assets						
Property, plant, and equipment	396.1	20.8	409.9	21.5	417.1	22.8
Intangible assets	89.5	4.7	87.9	4.5	86.2	4.7
Investments in associates	5.4	0.3	5.7	0.3	5.6	0.3
Non-current financial assets	46.0	2.4	45.0	2.4	36.6	2.0
Deferred income tax assets	141.1	7.4	148.2	7.8	141.4	7.7
Total non-current assets	678.1	35.6	696.7	36.5	686.9	37.5
Total assets	1,903.3	100.0	1,907.2	100.0	1,831.0	100.0

Liabilities and equity

CHF million	Reporting half-year ended 31.12.2022		Financial year ended 30.06.2022		Reporting half-year ended 31.12.2021	
		%		%		%
Current liabilities						
Current borrowings	256.3	13.5	481.4	25.2	472.3	25.8
Trade payables	183.9	9.6	178.7	9.4	182.9	10.0
Current income tax liabilities	37.7	2.0	37.4	2.0	53.5	2.9
Accrued and other current liabilities	355.4	18.7	379.8	19.9	351.1	19.2
Provisions	21.0	1.1	24.4	1.3	24.7	1.3
Total current liabilities	854.3	44.9	1,101.7	57.8	1,084.5	59.2
Non-current liabilities						
Accrued pension costs and benefits	253.8	13.2	254.1	13.3	261.2	14.3
Deferred income tax liabilities	24.1	1.3	24.3	1.3	11.3	0.6
Non-current liabilities	600.7	31.6	331.2	17.3	334.2	18.3
Total non-current liabilities	878.6	46.1	609.6	31.9	606.7	33.2
Total liabilities	1,732.9	91.0	1,711.3	89.7	1,691.2	92.4
Equity						
Share capital	0.4	0.0	0.4	0.0	0.4	0.0
Additional paid-in capital	811.3	42.7	811.3	42.5	811.3	44.3
Retained earnings	1,324.9	69.6	1,329.8	69.7	1,318.2	72.0
Goodwill offset in equity	-1,930.3	-101.4	-1,925.8	-100.9	-1,945.3	-106.2
Treasury shares	-9.3	-0.5	-16.0	-0.8	-17.1	-0.9
Translation exchange differences	-32.2	-1.7	-25.9	-1.4	-23.2	-1.3
Total equity owners of the parent	164.8	8.7	173.8	9.1	144.3	7.9
Minority interests	5.6	0.3	22.1	1.2	-4.5	-0.3
Total equity	170.4	9.0	195.9	10.3	139.8	7.6
Total liabilities and equity	1,903.3	100.0	1,907.2	100.0	1,831.0	100.0

Consolidated cash flow statement

CHF million	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021
Net profit	84.9	100.6
Depreciation and amortization	38.2	41.9
Income tax expenses	29.8	30.0
Interest expenses	18.6	9.3
Interest income	-0.5	-0.5
(Gain) Loss on disposal of fixed assets, net	0.1	-1.7
Adjustment for non-cash items	4.8	-0.6
Change in trade receivables	-2.7	-2.8
Change in inventories	-28.4	-71.7
Change in other current assets	-7.7	-10.1
Change in trade payables	11.2	12.7
Change in accrued pension cost	3.4	-0.6
Change in accrued and other current liabilities	-14.1	-18.8
Cash generated from operations	137.6	87.7
Income taxes paid	-16.8	-27.0
Interest paid	-17.4	-11.9
Interest received	0.5	0.5
Net cash from operating activities	103.9	49.3
Cash flows from investing activities		
Additions of property, plant, and equipment	-25.2	-25.6
Proceeds from sale of property, plant, and equipment	0.8	2.2
Additions of intangible assets	-14.2	-10.6
Change in non-current financial assets	-2.4	0.5
Acquisition of subsidiaries, net of cash acquired	-12.8	-80.7
Sale of subsidiaries, net of cash sold	0.0	11.0
Net cash used in investing activities	-53.8	-103.2
Free cash flow	50.1	-53.9
Cash flows from financing activities		
Repayment of bond	0.0	-340.0
Other proceeds from (repayment of) current borrowings, net	-218.0	434.2
Proceeds from (repayment of) non-current borrowings, net	-1.7	3.9
Change in other non-current liabilities	-0.3	-0.6
New bonds issued	274.2	0.0
Dividends paid to company's shareholders	-48.1	-52.2
Dividends paid to minority shareholders	-43.1	-44.8
Net cash flows from financing activities	-37.0	0.5
Translation exchange differences	2.7	-17.5
Net increase (decrease) in cash and cash equivalents	15.8	-70.9
Cash and cash equivalents at beginning of period	104.5	169.1
Cash and cash equivalents at end of period	120.3	98.2
Net increase (decrease) in cash and cash equivalents	15.8	-70.9

Consolidated statement of changes in equity

CHF million	Share capital	Additional paid-in capital	Retained earnings	Goodwill offset in equity	Treasury shares	Cumul. translation adjustm.	Minority interests	Total equity
Balance at 31.12.2022	0.4	811.3	1,324.9	-1,930.3	-9.3	-32.2	5.6	170.4
Net profit for the reporting period			44.3				40.6	84.9
Goodwill on acquisitions and divestments				-4.5			-4.1	-8.6
Currency translation adjustments						-6.3	-8.8	-15.1
Dividend paid			-48.1				-43.1	-91.2
Shares awarded (share-based compensation)			-1.1		6.7		-1.1	4.5
Balance at 01.07.2022	0.4	811.3	1,329.8	-1,925.8	-16.0	-25.9	22.1	195.9
Balance at 31.12.2021	0.4	811.3	1,318.2	-1,945.3	-17.1	-23.2	-4.5	139.8
Net profit for the reporting period			52.4				48.2	100.6
Goodwill on acquisitions and divestments				-54.7			-49.5	-104.2
Currency translation adjustments						-13.9	-15.1	-29.0
Dividend paid			-52.2				-44.8	-97.0
Shares awarded (share-based compensation)			-0.7		5.9		-0.7	4.5
Balance at 01.07.2021	0.4	811.3	1,318.7	-1,890.6	-23.0	-9.3	57.4	264.9

Notes to the consolidated financial statements

Basis of preparation

The consolidated financial statements of dormakaba Group ("dormakaba") include the operations of dormakaba Holding AG and all direct and indirect subsidiaries in which dormakaba controls more than 50% of votes or otherwise has the power to govern the financial and operating policies. Investments in associates where dormakaba exercises significant influence, but does not have control (normally with an interest between 20% and 50%), and in joint ventures are considered for using the equity method of accounting.

The unaudited consolidated half-year financial statements cover the period from 1 July 2022 until 31 December 2022 and are prepared in accordance with the rules of the Swiss GAAP FER 31 ("Complementary Recommendation for Listed Public Companies") relating to interim financial reporting (Generally Accepted Accounting Principles/ FER = Fachempfehlungen zur Rechnungslegung).

The consolidated half-year report should be read in conjunction with the consolidated financial statements compiled for the financial year ended 30 June 2022, as it represents an update of the last complete financial statements and therefore does not contain all information and disclosures required in year-end consolidated financial statements. The consolidated financial statements are prepared in accordance with Swiss GAAP FER and comply with the provisions of the listing rules of the SIX Swiss Stock Exchange as well as the Swiss company law.

The operational performance and the market development are described in the chapter [business performance](#) and should be read in conjunction with this consolidated half-year report.

Income tax expense is recognized based upon the best estimate of the weighted average annual income tax rate expected for the full financial year. The preparation of the consolidated half-year financial statements requires management to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, and disclosure of contingent liabilities at the date of the consolidated half-year financial statements. If in future such estimates and assumptions, which are based on management's best judgment at the date of the consolidated half-year financial statements, deviate from the actual circumstances, the original estimates and assumptions will be modified as appropriate in the reporting period in which the circumstances change.

dormakaba treats transactions with minority interests that do not result in a loss of control as transactions with equity owners of dormakaba. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and minority interests to reflect their relative interests in the subsidiary.

Changes to the operating model and Group internal IT cost recharge concept

As part of its new corporate strategy Shape4Growth, dormakaba changed its operating model as per 1 January 2022 to enable a stronger focus on its customers, to increase operational efficiency, to gain scale and to increase transparency and accountability.

The transition into the new operating model contains the following major elements:

- **Global Operations and Marketing & Products** organizations are separated in the new operating model and established as Global Functions. Their financial contribution to the Group's financial performance is allocated to the respective sales Region; either directly attributable or allocated on a reasonable basis.
- **Other Organizational Changes** reflect the geographical and other structural shifts of responsibility. The change in Region Americas stems mainly from the centralization of the Safe Locks business (share of former AS EMEA segment) while the performance of the Region Asia Pacific is impacted by the assignment of the Market Middle East (former AS EMEA segment). The impact of the above changes on Region Europe & Africa are partly offset by the additional responsibility for Legic SmartCard and Connect technologies (previously reported in segment "other").
- **Global Research and Development** costs contain the development costs for global products, and are organized as a Global Function (Product Development) and disclosed separately in the new operating model.

Further details on the structural changes, financial performance measurements and steering concept are disclosed within the segment reporting in the consolidated financial statements compiled for the financial year ended 30 June 2022.

In alignment with the corporate strategy Shape4Growth the principles for internal IT cost allocation were simplified as per 1 July 2022. While in the past the charges to the segments were based on consumed services within a catalogue, the new concept reflects IT cost by user as a share of the total costs. The changed concept therefore increases the transparency of the segment performance and the functional costs, taking the full IT costs per employee into consideration. To reflect this change in the internal accounting policy, the functional costs in the consolidated income statement as well as the financial performance of the individual segments in the segment reporting were restated.

A bridge of the previous year published former segment reporting and the consolidated income statement to the restated information in this report are disclosed in the chapter [restatement of prior year financial information](#).

Segment reporting

CHF million	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021 ¹⁾ (restated)	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021 ¹⁾ (restated)	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021 ¹⁾ (restated)
	Region Americas		Region Asia Pacific		Region Europe & Africa	
Net sales third parties	384.6	358.2	287.6	268.2	559.7	555.4
Intercompany sales	5.2	8.0	17.6	15.2	7.0	12.3
Total sales	389.8	366.2	305.2	283.4	566.7	567.7
Adjusted EBIT (Operating profit)	61.2	59.1	40.1	32.6	93.5	111.2
as % of sales	15.7%	16.1%	13.1%	11.5%	16.5%	19.6%
Adjusted depreciation and amortization	7.5	7.8	9.0	8.6	13.2	14.1
Adjusted EBITDA (Operating profit before depreciation and amortization)	68.7	66.9	49.1	41.2	106.7	125.3
as % of sales	17.6%	18.3%	16.1%	14.5%	18.8%	22.1%
					Eliminations	Sales Region Total
Net sales third parties			0.0	0.0	1,231.9	1,181.8
Intercompany sales			-25.6	-31.5	4.2	4.0
Total sales			-25.6	-31.5	1,236.1	1,185.8
Adjusted EBIT (Operating profit)			-0.8	-0.4	194.0	202.5
as % of sales			3.1%	1.3%	15.7%	17.1%
Adjusted depreciation and amortization			0.0	0.0	29.7	30.5
Adjusted EBITDA (Operating profit before depreciation and amortization)			-0.8	-0.4	223.7	233.0
as % of sales			3.1%	1.3%	18.1%	19.6%
			Key & Wall Solutions	Global Research and Development		Corporate
Net sales third parties	187.9	167.8	0.0	0.0	0.0	0.0
Intercompany sales	8.1	6.5	0.0	0.0	0.0	0.0
Total sales	196.0	174.3	0.0	0.0	0.0	0.0
Adjusted EBIT (Operating profit)	29.1	17.0	-55.7	-49.3	-21.0	-15.4
as % of sales	14.8%	9.8%	0.0%	0.0%	0.0%	0.0%
Adjusted depreciation and amortization	5.1	5.2	2.5	2.1	0.9	0.9
Adjusted EBITDA (Operating profit before depreciation and amortization)	34.2	22.2	-53.2	-47.2	-20.1	-14.5
as % of sales	17.4%	12.7%	0.0%	0.0%	0.0%	0.0%
					Eliminations	Group
Net sales third parties			0.0	0.0	1,419.8	1,349.6
Intercompany sales			-12.3	-10.5	0.0	0.0
Total sales			-12.3	-10.5	1,419.8	1,349.6
Adjusted EBIT (Operating profit)			0.0	0.0	146.4	154.8
as % of sales			0.0%	0.0%	10.3%	11.5%
Adjusted depreciation and amortization			0.0	0.0	38.2	38.7
Adjusted EBITDA (Operating profit before depreciation and amortization)			0.0	0.0	184.6	193.5
as % of sales			0.0%	0.0%	13.0%	14.3%

1) dormakaba changed its operating model as of 1 January 2022. To enable a fair comparison with current year data, all segment information disclosed were retrospectively adjusted to the new operating model by reclassification of transactions within the segment reporting.

CHF million	Reporting half-	Reporting half-
	year ended 31.12.2022	year ended 31.12.2021 (restated)
Net working capital ¹⁾		
Group	742.1	685.0
Region Americas	144.4	132.0
Region Asia Pacific	135.1	132.0
Region Europe & Africa	186.6	168.3
Operations	203.8	184.0
Key & Wall Solutions	93.3	82.7
Corporate	-21.1	-14.0

1) Details on the calculation of net working capital are disclosed in the chapter alternative performance measures (APM).

CHF million	Reporting half-	Reporting half-
	year ended 31.12.2022	year ended 31.12.2021 (restated)
Capital expenditure ¹⁾		
Group	39.4	36.2
Region Americas	2.0	1.3
Region Asia Pacific	3.0	2.8
Region Europe & Africa	2.6	2.2
Operations	14.0	16.5
Key & Wall Solutions	3.4	3.2
Global Research and Development	4.0	4.5
Corporate	10.4	5.7

1) Details on the calculation of capital expenditure are disclosed in the chapter alternative performance measures (APM).

Reconciliation of operational figures to the consolidated financial statement

CHF million	Reporting half-year ended 31.12.2022			Reporting half-year ended 31.12.2021		
	Adjusted	IAC ¹⁾	Unadjusted	Adjusted	IAC ¹⁾	Unadjusted
Operating profit before depreciation and amortization (EBITDA)	184.6	-14.0	170.6	193.5	-9.2	184.3
Depreciation and amortization ²⁾	-38.2	0.0	-38.2	-38.7	-3.2	-41.9
Operating profit (EBIT)	146.4	-14.0	132.4	154.8	-12.4	142.4

1) Content of items affecting comparability (IAC) is described in the chapter alternative performance measures (APM).

2) In 2021/22: depreciation and amortization include CHF 2.2 million goodwill recycling from the sale of the interior glass systems business (IGS), which is treated as IAC. Details are disclosed in the chapter business combinations and divestments.

Business combinations and divestments

Business combinations

The following table summarizes all considerations paid for businesses, as well as the assets and liabilities acquired and recognized at fair value as at the acquisition date in the first half-year 2022/23 and for the full financial year 2021/22 in comparison.

CHF million	Reporting half- year ended 31.12.2022	Financial year ended 30.06.2022
	Total	Total
Total consideration	9.4	114.4
Cash paid	9.2	99.0
Deferred payment	0.0	14.0
Acquisition-related costs	0.2	1.4
Identifiable assets and liabilities	0.8	-3.6
Cash and cash equivalents	1.1	8.6
Trade receivables	0.7	18.5
Inventories	0.0	9.9
Current income tax assets	0.0	0.4
Other current assets	0.0	2.4
Property, plant, and equipment	0.1	8.2
Intangible assets	0.0	0.3
Deferred income tax assets	0.0	1.0
Current borrowings	0.0	-0.1
Trade payables	-0.4	-9.4
Current income tax liabilities	0.0	-1.0
Accrued and other current liabilities	-0.7	-12.0
Provisions	0.0	-0.7
Non-current borrowings	0.0	-28.3
Accrued pension costs and benefits	0.0	-2.1
Deferred income tax liabilities	0.0	0.7
Goodwill	8.6	118.0

Alldoorco

On 1 August 2022, dormakaba acquired Alldoorco based in Nijkerk (NL). Alldoorco is a well-known company specializing in the maintenance, repair, and new installation of industrial door systems. With its high level of technical expertise in door solution services, the company is an ideal complement to dormakaba's existing offering in the Dutch market.

Divestments

The following table summarizes the considerations received as well as the net assets divested. The resulting net goodwill was recycled affecting net income.

CHF million	Reporting half- year ended 31.12.2022	Financial year ended 30.06.2022
	Total	Total
Total consideration	0.0	32.2
Cash consideration	0.0	31.0
Deferred expenses / payment	0.0	5.3
Divestment-related costs	0.0	-4.1
Assets and liabilities divested	0.0	36.5
Cash and cash equivalents	0.0	17.4
Trade receivables	0.0	4.3
Inventories	0.0	15.6
Other current assets	0.0	0.9
Property, plant, and equipment	0.0	19.3
Intangible assets	0.0	0.7
Non-current financial assets	0.0	0.5
Deferred income tax assets	0.0	2.2
Trade payables	0.0	-2.9
Accrued and other current liabilities	0.0	-1.7
Provisions	0.0	-0.1
Accrued pension costs and benefits	0.0	-19.7
Amortization on goodwill - recycling ¹⁾³⁾	0.0	50.9
Result from sale of subsidiaries ²⁾	0.0	-55.2

1) Goodwill is fully offset in equity at the date of acquisition and amortized over five years in the notes of the annual financial statements without affecting consolidated income. In order to determine the result from sale of subsidiaries, goodwill allocated to the disposed business is recognized at its original cost in the income statement.

2) Included in other operating income, net

3) In 2021/22: amortization on goodwill - recycling includes CHF 48.7 million goodwill recycling from the sale of the Mesker hollow metal doors business and CHF 2.2 million goodwill recycling from the sale of the interior glass systems business (IGS), which are treated as IAC.

Alternative performance measures (APM)

Some of the key figures used by dormakaba to measure the financial performance are not defined by Swiss GAAP FER. The comparability of these figures with those of other companies might be limited. Explanations and reconciliations of these APMs are disclosed below.

EBITDA and EBIT adjusted by items affecting comparability (IAC)

Earnings before interest, taxes, depreciation, and amortization (EBITDA) corresponds to the operating result (EBIT) before depreciation and amortization. By adjusting EBITDA and EBIT for items affecting comparability (IAC), transparency is further increased and the comparability of the Group's operational performance on a period-to-period basis is improved.

IACs are defined as significant costs and income which, because of their exceptional nature, cannot be viewed as inherent to the Group's underlying performance. The content of these items excluded is summarized in the table below and the reconciliation with EBIT defined by Swiss GAAP FER is disclosed in segment reporting:

CHF million	Reporting half- year ended 31.12.2022	Reporting half- year ended 31.12.2021
Items affecting comparability (IAC)	14.0	12.4
Reorganization and restructuring expenses	14.0	14.0
(Gain) Loss on divestment of businesses	0.0	-1.7
Other exceptional items	0.0	0.1

Reorganization and restructuring comprise expenses in relation to dormakaba's new strategy Shape4Growth, which changed the operating model of dormakaba, and consequently the organizational setup as well as the financial reporting. Strategic IT harmonization projects that are closely related to the execution of Shape4Growth, such as ERP harmonization and accelerated IT infrastructure optimization, including state-of-the-art business continuity management across applications and processes, are also included.

In the first half of financial year 2021/22, dormakaba divested its interior glass business (IGS). Details on the divestments are disclosed in chapter business combinations and divestments.

Other exceptional items comprise revaluation gains or losses, significant gains on sale of property, plant, and equipment, as well as other significant items that cannot be viewed as inherent to the Group's underlying performance.

Capital expenditure

Capital expenditure (Capex) consists of the additions in property, plant, and equipment and the additions of intangible assets.

CHF million	Reporting half- year ended 31.12.2022	Reporting half- year ended 31.12.2021
Capital expenditure	39.4	36.2
Additions of property, plant, and equipment	25.2	25.6
Additions of intangible assets	14.2	10.6

Free cash flow and free cash flow before acquisitions/divestments

Free cash flow consists of cash flow from operating activities together with cash flow from investing activities. Free cash flow before acquisitions/divestments excludes the cash effective movements arising from acquisitions/divestments.

CHF million	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021
Free cash flow before acquisitions/divestments	62.9	15.8
Acquisition of subsidiaries, net of cash acquired	-12.8	-80.7
Sale of subsidiaries, net of cash sold	0.0	11.0
Free cash flow	50.1	-53.9
Net cash from operating activities	103.9	49.3
Net cash used in investing activities	-53.8	-103.2

Net debt

Net debt describes the current borrowings and non-current liabilities minus cash and cash equivalents.

CHF million	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021
Net debt	736.7	708.3
Current borrowings	256.3	472.3
Non-current liabilities	600.7	334.2
Cash and cash equivalents	-120.3	-98.2

Net working capital

Net working capital is used by the Group to measure the efficiency of the segment in managing financial resources and complements the Group's performance management. dormakaba defines net working capital as trade receivables plus inventories, minus the sum of trade payables, advances from customers, and deferred income.

CHF million	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021
Net working capital	742.1	685.0
Trade receivables	468.7	429.7
Inventories	544.4	507.7
Trade payables	-183.9	-182.9
Advances from customers	-54.5	-44.0
Deferred income	-32.6	-25.5

Operating cash flow margin

Operating cash flow margin is calculated as the ratio of net cash from operating activities to net sales.

CHF million	Reporting half-year ended 31.12.2022	Reporting half-year ended 31.12.2021
Operating cash flow margin	7.3%	3.7%
Net sales	1,419.8	1,349.6
Net cash from operating activities	103.9	49.3

Organic sales growth

Organic growth in sales refers to the growth compared to the same period of the previous year adjusted for the impacts from currency translation as well as impacts from acquisition and divestment.

Return on capital employed (ROCE)

EBIT divided by capital employed (CE) results in ROCE. dormakaba bases the calculation on a 12-month rolling EBIT, adjusted for items affecting comparability (IAC). CE equals the sum of net working capital, property, plant, and equipment, and intangible assets. For the calculation, the average of the last three published balance sheet information is considered (31 December 2022, 30 June 2022, and 31 December 2021). For the previous year comparison, the same principles were applied.

CHF million	Reporting half- year ended 31.12.2022	Reporting half- year ended 31.12.2021
ROCE (Return on capital employed)	23.3%	25.8%
Adjusted EBIT	285.0	296.9
Adjusted EBIT current half-year	146.5	154.8
Adjusted EBIT second half-year previous year	138.5	142.1
Average CE (Capital employed)	1,221.7	1,150.2
Average net working capital	726.2	636.4
Average property, plant, and equipment	407.7	427.3
Average intangible assets	87.8	86.5

Restatement of prior year financial information

The following table bridges the previous year's disclosed segment performance to the new operating model and includes the impact from the change of the internal IT cost allocation principles. Further details are disclosed in the chapter [basis of preparation](#).

CHF million	Reporting half-year ended 31.12.2021 (restated)	Global Operations and Marketing & Products	Other organizational changes	Global Research and Development	IT cost reallocation	Reporting half-year ended 31.12.2021
	Region Americas					Access Solutions AMER
Net sales third parties	358.2	0.4	10.1	0.0	0.0	347.7
Intercompany sales	8.0	-10.2	0.7	0.0	0.0	17.5
Total sales	366.2	-9.8	10.8	0.0	0.0	365.2
Adjusted EBIT (Operating profit)	59.1	-4.2	2.4	10.1	-3.2	54.0
as % of sales	16.1%					14.8%
Adjusted depreciation and amortization	7.8	0.4	0.1	-1.7	2.0	7.0
Adjusted EBITDA (Operating profit before depreciation and amortization)	66.9	-3.8	2.5	8.4	-1.2	61.0
as % of sales	18.3%					16.7%
	Region Asia Pacific					Access Solutions APAC
Net sales third parties	268.2	-4.3	28.4	0.0	0.0	244.1
Intercompany sales	15.2	-1.8	0.0	0.0	0.0	17.0
Total sales	283.4	-6.1	28.4	0.0	0.0	261.1
Adjusted EBIT (Operating profit)	32.6	6.3	1.0	0.5	-6.0	30.8
as % of sales	11.5%					11.8%
Adjusted depreciation and amortization	8.6	2.4	0.2	0.0	1.8	4.2
Adjusted EBITDA (Operating profit before depreciation and amortization)	41.2	8.7	1.2	0.5	-4.2	35.0
as % of sales	14.5%					13.4%
	Region Europe & Africa					Access Solutions EMEA & DACH ¹⁾
Net sales third parties	555.4	3.9	-28.4	0.0	0.0	579.9
Intercompany sales	12.3	-49.3	2.4	-0.6	0.0	59.8
Total sales	567.7	-45.4	-26.0	-0.6	0.0	639.7
Adjusted EBIT (Operating profit)	111.2	-10.5	-7.1	35.8	-6.5	99.5
as % of sales	19.6%					15.6%
Adjusted depreciation and amortization	14.1	-2.5	0.1	-0.5	4.6	12.4
Adjusted EBITDA (Operating profit before depreciation and amortization)	125.3	-13.0	-7.0	35.3	-1.9	111.9
as % of sales	22.1%					17.5%
	Key & Wall Solutions					Key & Wall Solutions
Net sales third parties	167.8	0.0	0.0	0.0	0.0	167.8
Intercompany sales	6.5	0.0	0.0	0.0	0.0	6.5
Total sales	174.3	0.0	0.0	0.0	0.0	174.3
Adjusted EBIT (Operating profit)	17.0	0.1	0.0	0.0	-1.1	18.0
as % of sales	9.8%					10.3%
Adjusted depreciation and amortization	5.2	0.1	0.0	0.0	0.8	4.3
Adjusted EBITDA (Operating profit before depreciation and amortization)	22.2	0.2	0.0	0.0	-0.3	22.3
as % of sales	12.7%					12.8%
	Global R&D					Global R&D
Adjusted EBIT (Operating profit)	-49.3			-49.3		0.0
Adjusted depreciation and amortization	2.1			2.1		0.0
Adjusted EBITDA (Operating profit before depreciation and amortization)	-47.2			-47.2		0.0

1) For better readability, the former segments AS EMEA and AS DACH are disclosed combined. Intersegment transactions of the combined disclosure are eliminated.

To enable a fair comparison with current year data, the consolidated income statement was retrospectively adjusted for the change in the internal IT cost allocation principles. Further details are disclosed in the chapter [basis of preparation](#).

CHF million	Reporting half- year ended 31.12.2021 (restated)	IT Expenses reclassified	Reporting half- year ended 31.12.2021
Net sales	1,349.6	0.0	1,349.6
Cost of goods sold	-810.3	11.8	-798.5
Gross margin	539.3	11.8	551.1
Other operating income, net	8.0	-0.4	7.6
Sales and marketing	-220.2	10.8	-209.4
General administration	-126.9	-25.5	-152.4
Research and development	-57.8	3.3	-54.5
Operating profit (EBIT)	142.4	0.0	142.4
Adjusted EBITDA (Operating profit before depreciation and amortization)	193.5	0.0	193.5